

MASTER OF SCIENCE IN GENERAL MANAGEMENT (MSCGEM), 90 ECTS

| Code | Course | Instructor | ECTS | Semester | H/week | Grading Policy | Status | |
|------------|--|----------------------------|------|----------|--------|----------------|------------|--|
| Semester 1 | | | | | | | | |
| 5AF2032 | Financial Accounting Fundamentals | Eugster F./Dinh T. | 6 | Autumn | 4 | E+EI | Compulsory | |
| 5EN2037 | Marketing Management | Kocher B. | 6 | Autumn | 4 | E+EI | Compulsory | |
| 5AF2046 | Managerial Finance I | Wälchli U. | 3 | Autumn | 2 | E+EI | Compulsory | |
| 5EN2046 | Strategic Management I | Darouichi O. | 3 | Autumn | 2 | El | Compulsory | |
| 5MI2009 | Quantitative Methods for Managers | Cotofrei P. | 6 | Autumn | 4 | E+EI | Compulsory | |
| 5ER2044 | Economic Analysis for Managers | Mack A. | 6 | Autumn | 4 | E+EI | Compulsory | |
| Semester 2 | | | | | | | | |
| 5AF2047 | Managerial Finance II | Wälchli U. | 3 | Spring | 2 | E+EI | Compulsory | |
| 5EN2047 | Strategic Management II | Jonczyk C. | 3 | Spring | 2 | E+EI | Compulsory | |
| 5EN2039 | Operations Management | Zufferey N. | 3 | Spring | 2 | El | Compulsory | |
| 5EN2040 | Human Resource Management and Leadership | Dal Zotto C. | 6 | Spring | 4 | El | Compulsory | |
| 5AF2034 | Management Accounting and Control | Burkert M. | 3 | Spring | 2 | E | Compulsory | |
| 5MI2010 | Information System Design | Sokhn M. / De Santo A. | 6 | Spring | 4 | El | Compulsory | |
| | Electives* | | 6 | Spring | 4 | | Elective | |
| Semester 3 | | | | | | | | |
| 5EN2048 | Business Game I | Ма Ү. | 6 | Autumn | | El | Compulsory | |
| 5EN2049 | Business Game II | Darouichi O. / Fauchart E. | 6 | Autumn | | El | Compulsory | |
| | Electives, Internship or Master Thesis* | | 18 | Autumn | | | Compulsory | |
| Total | | | 90 | | | | | |

^{*} Electives can be chosen from the list below without approval. Electives can also be chosen in other master programs at UNINE and/or other Swiss universities, provided that the student fulfils the course prerequisites, with the approval of the program director. In addition, 18 ECTS can be validated by an internship of at least 3 months including the writing of a report or a master thesis, both supervised by a professor of the FSE. In all cases, approval of the Director of the MScGeM is mandatory.



| Code | Course | Instructor | ECTS | Semester | H/week | Grading Policy |
|------------------|---|--|--------------------------|----------|---------------------|-------------------|
| 5EN2019 | Global Supply Chain Management ¹ | Nieto Y. / Kunz N. | 6 | Spring | 4 | El |
| 5MI2003 | Business Analytics | Cotofrei P. | 6 | Spring | 4 | EI+E |
| 5EN2031 | Le marketing social pour l'innovation sociale ³ | Bezençon V. | 6 | Spring | 4 | El |
| 5AF2039 | Finance Ethics | Fiole E. | 3 | Spring | 2 | E |
| 5AF2020 | Financial Analysis and Valuation ¹ | Roth L. | 3 | Spring | 2 | EI+E |
| 5EN2014 | International Negotiation ³ | Jagodzinska K. | 3 | Spring | 2 | El |
| 5MI2018 | Machine Learning ¹ | Ciorascu I. | 6 | Spring | 4 | EI+E |
| 5MI2012 | Computational Thinking ² | Macko V. | 3 | Spring | 1 week ² | El |
| 5EN2045 | Marketing Analytics and Customer Management | Christen M. / Puntiroli M. | 6 | Spring | 4 | EI+E |
| 5EN2035 | Global Corporate Governance and Ethics | Duberry J. | 3 | Spring | 2 | El |
| 2GG2036 | Cours interdisciplinaire en changements climatiques et sociétés | L. Schneider / Intervenant-e-s externes | <i>5</i> -6 ⁵ | Spring | 2 | El |
| 5 <i>ZZ</i> 2014 | Strategic Management of Technology & Innovation ¹ | Reuter E. | 3 | Autumn | 2 | El |
| 5EN2033 | Global Innovation Management ¹⁴ | Reuter E. | 6 | Autumn | 4 | EI+E |
| 5MI2017 | Data Management | Ciorascu I. | 6 | Autumn | 4 | EI+E |
| 5ER2016 | Public Policy Evaluation ¹ | Kistler D. | 3 | Autumn | 2 | EI+E |
| 5ER2017 | Global Public Goods ¹ | Solleder JM. | 3 | Autumn | 2 | Е |
| 5AF2001 | Financial Accounting | Fiechter P. | 6 | Autumn | 4 | Е |
| 5EN2027 | International Strategy ¹⁴ | Straub T. | 6 | Autumn | 4 | El |
| 5EN2042 | Innovation Process ⁴ | Reuter E. | 3 | Autumn | 2 | El |
| 5EN2026 | Marketing and Globalization ⁴ | Kocher B. | 6 | Autumn | 4 | EI+E |
| 5MI1005 | Data Science for Business | Cotofrei P. | 6 | Autumn | 4 | EI+E |

¹Prerequisites required, please check the course description.

The admission of students with a Bachelor's degree from the Faculty of Humanities and Social Sciences with a secondary pillar in Economics or Management is subject to the signature of an educational contract, which will specify which courses must be taken.

E: exam during the exam session at the end of the semester El: evaluation organized during the semester.

Retake exam after 1 failure: unless otherwise specified in the course description, 2h written exam during the exam session at the end of the semester or the September session.

The detailed terms of evaluation and duration of exams are specified in the course description.

² One-week workshop organised the week before the beginning of semester 2 spring.

³ The course is part of the curriculum and do not conflict with other compulsory courses.

⁴ This course operates based on the Principles governing the running of FSE courses involving companies/institutions outside the Faculty.

⁵ see course description for the allocation of 6 credits



Learning outcomes

On completion of this program, students will be able to:

Overall objectives:

- Develop general knowledge and skills in management
- Apply intellectual knowledge to practice
- Demonstrate in depth knowledge of current management issues in problem solving and discussions

Knowledge and understanding:

- Demonstrate a general knowledge and understanding of key functions in management as applied in practice (core management fundamentals)
- Describe how the social, political, economic and competitive environment impact firms' development, performance and survival
- Deepen knowledge in more specific management related areas through elective courses

Applying knowledge and understanding:

- Use appropriate methodologies to identify, evaluate and solve business problems
- Use theory, tools and methods for efficient decision making across management fields and to provide recommendations

Making judgements:

- Identify and apply new ideas and ways of thinking in organizational settings
- Apply knowledge to new problems in unfamiliar contexts
- Formulate sound arguments effectively in written work and oral presentation

Communication skills:

• Communicate ideas effectively, both orally and in writing

Learning skills:

- Work effectively with others, capitalizing on their different thinking experience and skills
- Demonstrate skills in effective project management